

# Group decision rules and group rationality under risk

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## **Abstract**

This paper investigates the rationality of group decisions versus individual decisions under risk. We study two group decision rules, majority and unanimity, in stochastic dominance and Allais paradox tasks. We distinguish communication effects (the effects of group discussions and interactions) from aggregation effects (mere impact of the voting procedure), which makes it possible to better understand the complex dynamics of group decision making. In an experiment, both effects occurred under the unanimity rule, whereas under the majority rule there were only aggregation effects. Communication effects always led to more rational choices; aggregation effects did so sometimes but not always. Groups violated stochastic dominance less often than individuals did, which was due to both aggregation and communication effects. In the Allais paradox tasks, there were almost no communication effects, and aggregation effects made groups deviate more from expected utility than individuals.

**Key words:** Group decisions under risk, unanimity rule, majority rule, Allais paradox

**JEL classification:** D81, C91

Many economic decisions—e.g. family financial planning, corporate strategies, national laws—are made by groups. The literature comparing individual and group decision making is rich (Kugler, Kausel, and Kocher 2012). Groups have been found to attenuate, amplify, or replicate the biases found for individual decisions (Kerr et al. 1996), and these diverse findings highlight the closing remark of a recent review paper: “Ultimately, the goal of comparing individual and group decision making is to identify the contexts and types of decisions where each is likely to work best” (Charness and Sutter 2012, p. 174).

This paper compares group and individual decision making for three tasks, a test of non-transparent stochastic dominance, Allais’ common consequence paradox, and Allais’ common ratio paradox. Stochastic dominance is an objective, generally accepted criterion of rationality but recognizing it may require intellectual effort. We will therefore refer to this type of task as *intellective*. Previous research has shown that groups violate stochastic dominance less frequently than individuals (Charness, Karni, and Levin 2007), suggesting that group decisions improve rationality. Expected utility (EU) violations are to a larger extent due to motivational or subjective aspects of human behavior, for example the nonlinear weighting of probabilities. We will, therefore, call the Allais tasks *judgmental*. In this, we follow the psychological literature on groups (e.g. Laughlin and Ellis 1986; Kerr and Tindale 2011), where problems with a demonstrably correct answer are called intellective and tasks in which one cannot objectively defend one’s preferred alternative as correct (e.g. aesthetic judgments or matters of personal taste) are called judgmental. In Allais’ common consequence and common ratio paradoxes (Allais 1953), previous research has found that groups violate EU as often as individuals do (Rockenbach et al. 2007; Bone et al. 1999; Bateman and Munro 2005).

We distinguish two components in group decision making: *aggregation* and *communication*. Aggregation refers to the direct effect of the procedure on the group

decision, without involving any change of an individual or any communication. In single choice tasks, aggregation effects tend to amplify the patterns exhibited by the majority, as we will show; these effects are merely procedural and statistical. For tasks involving two choices (as in the Allais paradoxes), however, aggregation effects can reverse the majority pattern. It then is, for example, possible that, while a majority of the group members behave according to EU, the group decision violates EU. Aggregation effects are fleeting and do not affect individual attitudes or subsequent individual decisions.

Communication effects do affect individuals. Communication effects are lasting and capture the effects of group decision making beyond pure aggregation. These effects include the impact of learning what others prefer and why they prefer it. For instance, group decision making can foster discussion and this may change members' preferences. Communication effects will persist after the group process has ended (Maciejovsky et al. 2013).

In our experiment, we measured the strength of aggregation and communication effects for majority and unanimity group decisions. We elicited individual preferences before and after the group decision stage. Changes in individual preferences were interpreted as communication effects. We also used a second approach to measure communication effects. To control for the effect of aggregation, we aggregated the individual decisions before the group decision stage into simulated group decisions. Differences between these simulated decisions and the actual group decisions constitute communication effects. For instance, in the actual group decisions a minority sometimes convinced a majority to change their preferences, which was clearly a communication effect.

The effects of decision rules are central in political economics (Feddersen and Pesendorfer 1998; Messner and Polborn 2004), and have also been studied in psychology (Kerr and Tindale 2004). However, they have rarely been considered for decisions under risk. An exception is Brunette, Cabantous, and Couture (2014), who implemented majority and

unanimity voting rules, but did not permit verbal communication between group members. Most existing studies considered groups of two individuals, for which majority and unanimity rules make the same predictions and, therefore, cannot be distinguished. We used groups of three individuals, for which these rules can be distinguished. In intellectual tasks, the results indicate that both rules led to aggregation and communication effects, which improved both group rationality and individual rationality. In the judgmental tasks there were mainly aggregation effects, which led to more deviations from expected utility for groups than for individuals in one of the tasks (the common ratio task).

## **1. Literature**

According to social-decision scheme theory (Davis 1973), group decisions are determined by the majority view unless the minority view is demonstrably correct, which is the case where “truth wins” (Laughlin and Ellis 1986; Davis 1992; Kerr and Tindale 2011). This suggests that communication effects will be stronger when the reasons for choosing one option are easy to defend. Because answers in intellectual tasks are easier to defend than answers in judgmental tasks, we expect that communication effects will be stronger in the non-transparent stochastic dominance (NTSD) tasks than in the Allais tasks.

The literature on group decision processes shows that the unanimity rule typically leads to more communication than the majority rule. Moreover, group members identify themselves more with unanimous decisions than with majority decisions (Kameda 1991). The deliberations of unanimity groups show more conflict and more changes of opinion (Nemth 1977). Accordingly, we hypothesize that the unanimity rule leads to more discussion than the majority rule and, consequently, to stronger communication effects.

Several studies have investigated the effect of different aggregation rules on the outcome of the decision process, both theoretically and experimentally. Dasgupta and Maskin (2008)

showed theoretically that the majority rule satisfies five appealing conditions (Pareto optimality, anonymity, neutrality, independence of irrelevant alternatives, and decisiveness) over a larger class of preferences than any other voting rule does and, in this sense, is the most robust rule.

For jury decision making, Feddersen and Pesendorfer (1998) showed theoretically that the unanimity rule is more likely to convict the innocent and to acquit the guilty if jury members vote strategically. However, Goeree and Yariv (2011) found in an experiment that such differences in jury decisions vanish when deliberation before voting is allowed. Miller (1985) and Ohtsubo et al. (2004) showed experimentally that majority group decisions tend to ignore the minority's preferences whereas the unanimity decisions incorporate the minority's preferences when information about each group member's preference is available. Finally, Stasson et al. (1991) showed that subjects from majority groups performed marginally better than subjects from unanimity groups in mathematical tasks. However, groups consisting only of members who had answered incorrectly in the individual tasks were more likely to find the correct solution under the unanimity rule.

## **2. Examples of aggregation effects**

To clarify the role of aggregation and to show how it can distort group decisions, we will give two simple examples, one involving a single choice (as in the NTSD task) and one involving two choices (as in the Allais paradoxes).

### *Example 1: Aggregation effects in a single choice*

Consider a choice between two lotteries where one lottery stochastically dominates the other. Assume that a minority of the population violates stochastic dominance. If people in this population form groups and the group choice is made by the majority rule then sufficiently large groups will almost always satisfy stochastic dominance. Aggregation

effects amplify the majority choice, and provided the majority is rational, will amplify rationality. This results purely from the aggregation procedure, without involving any change of any person or any communication.

*Example 2: Aggregation effects in a pair of choices*

Aggregation effects are more complex when two choices have to be made as in the Allais paradoxes. Consider two choices, each between a risky lottery R and a safe lottery S. Then there are four possible choice patterns: SS, RR, SR, and RS. The SS and RR patterns are consistent with EU (EU-consistent), and the SR and RS patterns are EU-inconsistent.

Suppose that 30% of the sample chooses SS, 30% chooses RR, and 40% chooses SR. Then the majority of the population (60%) is EU-consistent. If we randomly draw groups of three persons from this population and let the group choice be determined by majority then SR will be chosen in 56.8% of the cases and the majority, thus, exhibits an EU-inconsistent pattern. The opposite case (a majority of EU-inconsistent people leading to a majority of EU-consistent groups) can also occur.<sup>1</sup> Again, this results purely from the aggregation procedure.

### 3. Method

#### 3.1. Experimental Design

156 students of Erasmus University Rotterdam participated in the experiment (63% males). We organized 52 sessions of three subjects each.

**Table 1: Structure of the experiment**

	<i>Stage 1</i>	<i>Stage 2</i>	<i>Stage 3</i>
Control	Individual	Individual	Individual
M-treatment	Individual	<b>Majority rule</b>	Individual
U-treatment	Individual	<b>Unanimity rule</b>	Individual

<sup>1</sup> If the individuals exhibit patterns SS, RR, SR, and RS with probability 40%, 0%, 30%, 30% respectively, then the groups will exhibit the same patterns with probability 56.8%, 0%, 21.6%, and 21.6%.

The experiment consisted of three stages (within-subjects) and three treatments (between-subjects; see Table 1). A stage consisted of a set of instructions and decision tasks, which subjects received on paper (called answer sheets hereafter). All decision tasks were choices between two lotteries. The subjects in a session had their own colored pen (blue, red, or black) to mark their preferred lottery on the answer sheet so that we could identify individual choices.

In the first and third stages of the experiment, subjects made individual choices and were not allowed to talk with each other. Only the second stage of the experiment differed between treatments. In the *control treatment*, subjects made individual decisions (without communication), as in the other two stages. This permitted us to check for any learning effect. In the *M-treatment*, the three subjects in a session made group decisions using the majority rule and they could communicate face-to-face in English. All subjects, after (possible) discussion, marked their preferred lotteries. The option with at least two ticks was taken as the group choice, but minority subjects could still express disagreement. In the *U-treatment* subjects had to reach unanimity. All three subjects of a session had to tick the same lottery, otherwise the choice was invalid and would not be paid (see the section on incentives below). The groups of the U-treatment always reached unanimity. Subjects could freely and directly communicate during the group decisions (Stage 2 of M- and U-treatment). In the control treatment, answering all questions took 21 minutes on average. In the other two treatments, subjects needed about 7 minutes more due to group deliberations.

Stage 1 gave us information on subjects' behavior before any treatment manipulation. We used these choices to simulate the group decisions they would have made based on the majority rule and, thereby, we inferred the effect of pure aggregation without any communication. We could then compare the actual group decisions in stage 2 with these simulated decisions to measure the effects beyond pure aggregation. Finally, stage 3 gave

information about whether any changes in preferences that we observed in stage 2 were temporary (and thus probably due to aggregation effects) or lasting (which is likely for communication effects).

Each session of three subjects was randomly assigned to one treatment. We ran 13 sessions for the control treatment, 21 sessions for the M-treatment, and 18 sessions for the U-treatment. There were fewer sessions of the control treatments to have more observations in M- and U-treatments, which concerned the main research questions.

### *3.2. Stimuli*

Subjects faced three types of decision tasks in each stage of the experiment: NTSD tasks, CR tasks, and CC tasks. We present these tasks below. The order of the choices was randomized within each of the three stages (it was therefore possible that two questions for the same CR task were far apart in the experiment), but the order was the same for all subjects. Huber, Viscusi, & Bell (2008) showed that choices are affected by the first and the last choice made. No distortions result when there are no more than three choices, as in our experiment.

Subjects had to choose between two lotteries, A and B. Table 2 gives an example of the way choices were displayed. Uncertainty was resolved using the roll of a twenty-sided die. The first row of Table 2 shows the outcomes of the roll of the die. Rows 2 and 3 show the payoffs of the two lotteries under each roll of the die. Subjects indicated their choice by ticking the cell of the last column of their preferred lottery.

#### *3.2.1. NTSD tasks*

Charness, Karni, and Levin (2007) found that groups are more likely to satisfy stochastic dominance than individuals, but did not specify the aggregation rule that groups should



follow and did not check whether the group effects persisted in later individual choices. Maciejovski et al. (2013) found that group effects persisted in intellectual tasks other than NTSD, but they did not distinguish between the majority rule and the unanimity rule as their group size was two, for which the two rules lead to the same results. We adapted the NTSD tasks first used by Tversky and Kahneman (1986).

**Table 2: An NTSD task**

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20		
Lottery A	€0												€35				€30	€5				
Lottery B	€5	€10		€35				€0														

Table 2 is an example of a NTSD task faced by the subjects. Lottery B results from lottery A by improving €30 into €35 and by improving two outcomes €5 into €10. Consequently, lottery B stochastically dominates lottery A. However, this dominance is not immediately obvious and a subject who neglects probability differences and only compares the outcomes of the lotteries may have the false impression that A is better than B because it yields money amounts €5, €30, and €35, whereas Lottery B yields money amounts €5, €10, and €35. Because the violation of stochastic dominance in Table 2 is non-transparent, we refer to these tasks as NTSD. Some theories allow for such violations of stochastic dominance (Kahneman & Tversky 1979; Viscusi 1989). Table 3 summarizes the tests of non-transparent stochastic dominance that we carried out. Note that the tests are comparable in structure but differ across the three stages.

**Table 3: NTSD questions**

(the second row indicates the probabilities of the outcomes; the numbers below the probabilities indicate payoffs in €)

	Dominated lottery				Dominant lottery			
	20%	5%	15%	60%	25%	10%	5%	60%
Stage 1	35	30	5	0	5	10	35	0
	40	30	8	0	8	12	40	0
	40	35	5	0	5	10	40	0
	45	40	10	0	10	15	45	0
	35	28	5	0	5	10	35	0
Stage 2	35	32	8	0	8	12	35	0
	35	30	8	0	8	12	35	0
	45	35	5	0	5	10	45	0
	40	35	10	0	10	15	40	0
	45	28	8	0	8	12	45	0
Stage 3	40	28	5	0	5	12	40	0
	45	30	8	0	8	15	45	0
	45	25	10	0	10	15	45	0
	40	25	5	0	5	10	40	0
	35	30	8	0	8	12	35	0

3.2.2. CC tasks

The CC tasks were close to those of Huck and Müller (2012) with a small adjustment to fit into our 20-sided die format.

**Table 4: A CC task**

(Actual payoffs  $s$  and  $r$  are in Table 5. In the experiment, lotteries were presented as Lottery A and Lottery B.)

a) First choice

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Lottery S	$€s$																			
Lottery R	$€0$					$€s$										$€r$				

a) Second choice

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Lottery S	$€s$										$€0$									
Lottery R	$€0$										$€r$									

Table 4 shows the structure of the CC tasks. Table 5 presents the different values of  $s$ ,  $r$ , and  $q$  that we used in the experiment<sup>2</sup>. Each CC task involved two choices between lottery S

<sup>2</sup> Stage 1 had four CC tasks and Stages 2 and 3 had three CC tasks.

and lottery R with the second choice similar to the first except that the (common)  $q$  chance (60% in the above example) of € $s$  was changed into a  $q$  chance of nothing.

According to the sure-thing principle (Savage 1954) of EU, replacing a common payoff by another common payoff does not affect preference. Hence EU predicts the same preference in both choices, either SS or RR. However, empirically, many subjects violate EU and display the pattern SR, which can be due to the *certainty effect* (see Starmer 2000, for a survey). The opposite pattern, RS, has also been observed (Starmer 1992; Wu et al. 2005; Blavatskyy 2013) although less often.

**Table 5: Payoffs and common probability of the CC tasks**

	Stage 1				Stage 2			Stage 3		
$s$	8	8	9	8	10	9	10	10	8	10
$r$	25	25	30	20	45	30	45	40	20	40
$q$	0.60	0.55	0.55	0.55	0.60	0.60	0.55	0.60	0.60	0.55

Note: The first column means that in Table 4, we used  $s = €8$ ,  $r = €25$ , and  $q = 60\%$ . The first choice was therefore between a lottery S yielding €8 for sure and a lottery R yielding €25 with probability 20%, €8 with probability 60% and €0 otherwise. The second choice involved lottery S, yielding €8 with probability 40% (= 100% -  $q$ ) and nothing otherwise, and lottery R yielding €25 with probability 20% and nothing otherwise.

### 3.2.3. CR tasks

The CR questions were adapted from Loomes (1988), using the design of van de Kuilen and Wakker (2006).

**Table 6: A CR task**

(Actual payoffs  $s$  and  $r$  can be found in Table 7. In the experiment, lotteries were presented as Lottery A and Lottery B.)<sup>3</sup>

#### a) First choice

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
Lottery S	€ $s$																				
Lottery R	€ $r$															€0					

#### b) Second choice

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
Lottery S	€ $s$					€0															
Lottery R	€0															€ $r$					

<sup>3</sup> In the experiment, lotteries were presented as Lottery A and Lottery B.

Table 6 shows the way the CR choices were presented to the subjects. The second choice follows from the first by dividing all probabilities at nonzero outcomes by 4. According to the independence condition of EU (Fishburn & Wakker 1995), this should not affect preferences. Hence EU predicts the same choice in both situations, either SS or RR. However, empirically, the prevailing pattern is SR, which violates EU. The opposite violation RS, has rarely been observed.

**Table 7: Payoffs of the CR tasks**

	Stage 1					Stage 2					Stage 3				
<i>s</i>	18	9	14	10.5	20	16.5	15	9.5	11.5	12.5	13	10	15.5	17.5	19
<i>r</i>	24.5	12	18	14.5	25.5	22.5	20.5	13	15	17.5	18	14	21.5	24	25

### 3.2.4. Incentives

Upon completion of the experiment, subjects received a €5 participation fee. In addition, they played out one of their choices for real. First, one of the 3 stages was randomly selected. All subjects in a session played out a choice that was made in this stage. If the selected stage was an individual stage (Stages 1 and 3 for the M- and U-treatments, and all stages for the control treatment), each subject randomly drew one choice and played out the lottery they preferred in that choice.

If the second stage was selected in the M- and U-treatments, the lottery the group had chosen was played out and the three subjects received the same payoff. In the group decision making stage, subjects shared the consequences of their choice. We explained this group incentive procedure in the M- and U-treatments at the beginning of Stage 2. The instructions were the same across treatments, except for Stage 2.

### 3.3. Analysis

In the individual decisions (all three stages of the control and stage 1 and 3 of the M- and U-treatments), we used subjects' reported choices as input in the analysis. In the group

decisions (stage 2 for the M- and U-treatments), we assigned the choices of his group to each subject. For the M-treatment in stage 2, we could also use the choices reported by each subject, since they were allowed to express disagreement with the group choice. Thirty-one percent of the majority group decisions revealed disagreement. Our conclusions did not depend on whether we analyzed the group choices or the reported choices in the second stage of the M-treatment (see Online Appendix A).

We used probit models<sup>4</sup> to study the likelihood of violations of stochastic dominance and multinomial probit models to study the likelihood of the four CC and CR patterns. We used clustered standard errors in the probit regressions. For the NTSD task, the dependent (binary) variable indicated whether or not the choice satisfied stochastic dominance. For the CC and the CR tasks, the dependent (categorical) variable described the choice pattern (SS, SR, RS, or RR).

We used the dummy variables *majority*, *unanimity*, *stage 2*, and *stage 3* to code stages and treatments. The main effects *stage2* and *stage3* captured the effect of learning. Our main independent variables represented the interaction terms of the treatments with the stages. The terms *majority\*stage2* and *unanimity\*stage2* identified the full effect of group decision making (both aggregation and communication effects). The terms *majority\*stage3* and *unanimity\*stage3* captured the changes in preferences after the group stage and provided a first method to estimate communication effects.

As explained before, the second method to disentangle aggregation and communication effects used the individual choices (of stage 1 for the M- and U-treatments and stages 1 and 2 for the control treatment) to simulate aggregate choices. For the majority rule, as each session consisted of three subjects, we could in each case simulate the majority group choice. These simulated group choices captured the pure aggregation effects. The difference between the

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<sup>4</sup> Logit models, reported in Online Appendix B, gave similar results.

simulated and the actual group choices provided an estimate of communication effects. The majority preference is also the most plausible benchmark for the U-treatment. A deviation from the majority choice then can only occur if some group members were willing to change their mind, and there must then have been communication effects. The analysis of the simulated and the group choices was the same as the analysis of the individual and the group choices, which was described above, except that we excluded stage 3 and, thus, used fewer data points. The interpretation of the results of the third stage is unclear for the simulated data.

Finally, we also recorded and studied the group discussions. In nearly 40% of the groups, arguments based on stochastic dominance were used (without using this term though). The dummy variable *dominance\_discussion* identified the members of such groups.

## **4. Results**

### *4.1. NTSD tasks*

**Figure 1:** Proportion of choices satisfying stochastic dominance across treatments and stages.

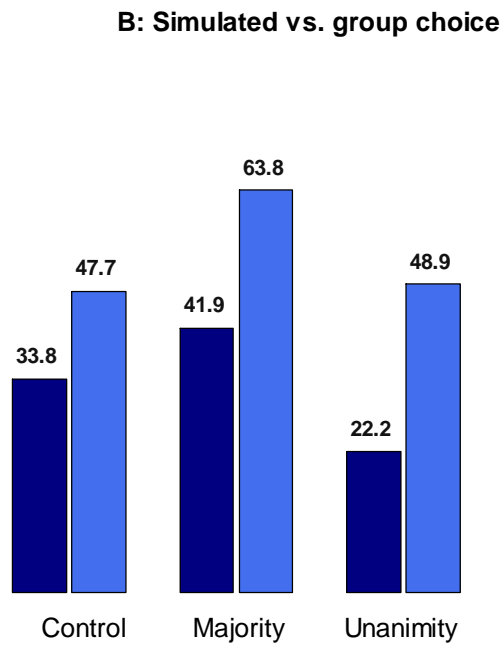
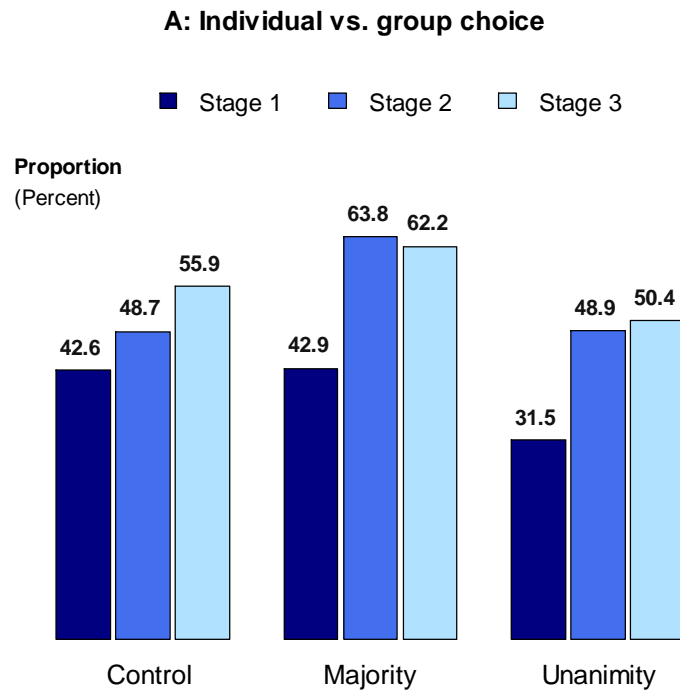


Figure 1 displays the proportion of choices satisfying stochastic dominance, for the actual choices (panel A) and when individual choices are replaced by the simulated choices (panel B). Panel A shows that only a minority of subjects chose the dominant lottery in the first stage. In the control treatment, the proportion of choices satisfying stochastic dominance increased from around 40% in stage 1 to around 50% in stage 2 to slightly below 60% in stage 3, suggesting modest learning. In the M- and U-treatments, we see a faster increase in the second stage, due to aggregation and communication effects. The comparison of the group choices with the simulated choices (panel B) confirms that even though subjects of all treatments better identify dominant lotteries as the experiment progresses, this improvement is faster in the M- and U-treatments than in the control treatment.

**Table 8:** Probit regressions for the NTSD tasks

	Group vs. individual choices	Group vs. simulated choices
<i>stage2</i>	.06 (.04)	.14** (.07)
<i>stage3</i>	.13** (.06)	
<i>majority</i>	-.09 (.09)	-.05 (.17)
<i>unanimity</i>	-.17* (.10)	-.17 (.17)
<i>stage2*majority</i>	.02 (.07)	.01 (.12)
<i>stage2*unanimity</i>	-.16 (.10)	-.14 (.14)
<i>stage3*majority</i>	-.02 (.08)	
<i>stage3*unanimity</i>	-.11 (.09)	
<i>majority*dominance_discussion</i>	.24** (.11)	.34* (.18)
<i>unanimity*dominance_discussion</i>	.12 (.12)	.08 (.17)
<i>stage2*majority*dominance_discussion</i>	.44*** (.14)	.50** (.24)
<i>stage2*unanimity*dominance_discussion</i>	.84*** (.15)	.89*** (.21)
<i>stage3*majority*dominance_discussion</i>	.34*** (.13)	
<i>stage3*unanimity*dominance_discussion</i>	.47*** (.14)	
<i>No. of observations</i>	2340	520
<i>Wald chi2</i>	149.69	74.69
<i>p-value</i>	0.00	0.00

*Note:* Reported numbers are the marginal effects at the means of covariates, followed by significance and clustered standard errors between brackets. The standard errors in the left column are clustered at the individual level,<sup>5</sup> and those in the right column are clustered at the group level.

\* indicates significant at 10% (two-sided test)

\*\* indicates significant at 5% (two-sided test)

\*\*\* indicates significant at 1% (two-sided test)

<sup>5</sup> Clustering at the group level did not change the results (see online appendix Table A1).



Table 8 reports the results of the probit regressions. The first column, which reports the results for the actual choices, shows that the use of stochastic dominance arguments in the group discussion was crucial. Groups in which no stochastic dominance arguments were used did not differ from the control treatment. However, there were strong group effects in stages 2 and 3 for groups that did talk about stochastic dominance (captured by the three-way interaction terms between stages, treatments and *dominance\_discussion*). Hence, a subject who used stochastic dominance arguments strongly affected not only his group's choices in stage 2 but also the individual choices of his fellow group members in stage 3, indicating communication effects. In the M-treatment, the significant interaction term *dominance\_discussion\*majority* captures the difference in the proportions who satisfied stochastic dominance in stage 1 between subjects who talked about stochastic dominance in stage 2 and those who did not.

The comparison of group choices with simulated choices confirmed that communication effects played a role in both the M-treatment and the U-treatment. Once aggregation effects were ruled out, groups that talked about stochastic dominance were still more likely to choose the dominant lotteries in all stages than those that did not talk about stochastic dominance. The three-way interactions between *majority*, *dominance\_discussion*, and *stage2* and between *unanimity*, *dominance\_discussion*, and *stage2* were significant, showing that the choices of groups that talked about stochastic dominance were affected by communication effects beyond pure aggregation effects. Majority and unanimity seemed to have fostered discussions, which increased subjects' rationality. The importance of avoiding biases and increasing rationality has often been emphasized (Viscusi 1995 p. 108) and our analysis shows that group decision making may contribute to such increasing rationality.

#### 4.2. CC tasks

Neither the majority nor the unanimity group rule led to more EU-consistent choices in the common consequence Allais paradoxes. In the first stage, half of our subjects' choices were consistent with EU (32% of the choice patterns were RR and 18% were SS).

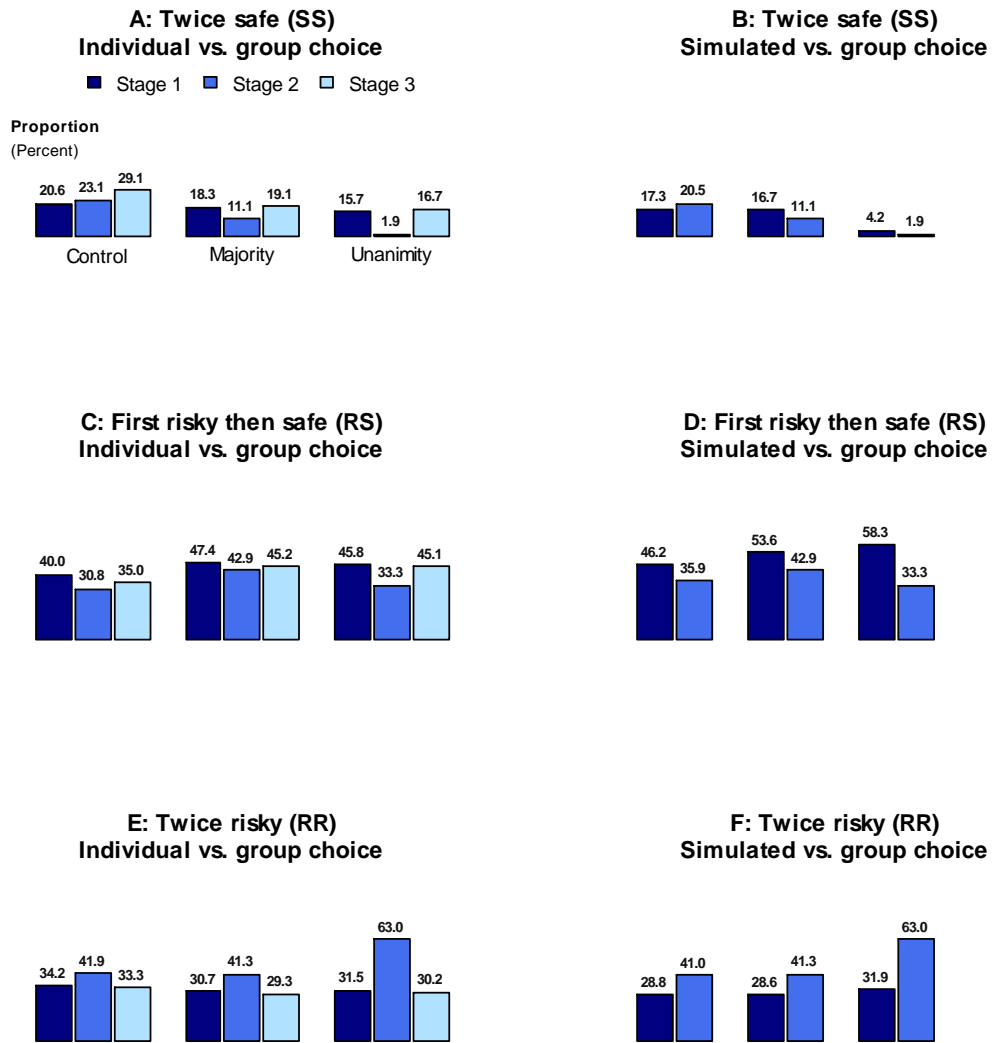
Surprisingly, the violations of EU were mainly of the RS type: 45% of the patterns were RS and only 5% of the empirically common SR. This finding does not confirm the certainty effect. The low occurrence of the SR pattern led to estimation problems and we excluded it from the analysis reported below. Keeping the SR pattern whenever possible gave similar results as those reported next (see Online Appendix C).

The proportion of EU violations slightly dropped in the second stage, but this held for all treatments and it disappeared in the third stage. The control and the M-treatment look very similar. In the U-treatment, there was a more pronounced increase in the proportion of RR choices, but, again, the effect did not last. Several studies have found that risk aversion is negatively related to cognitive ability (Frederick 2005; Dohmen et al. 2010, 2011). This finding could suggest that the unanimity rule also led to more rationality in the CC task. It is consistent with Keck, Diecidue, & Budescu (2014) finding that groups are closer to EU (ambiguity neutrality) than individuals. However, the effect did not last.<sup>6</sup>

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<sup>6</sup> The literature that compares risk attitudes between groups and individuals gives mixed results. Rockenbach et al. (2007) and Viscusi et al. (2011) found that groups were more risk seeking than individuals. On the other hand, Masclet et al. (2009) found that groups were more risk averse than individuals. Adams and Ferreira (2010) found that groups made decisions closer to risk neutrality than individuals do.

**Figure 2:** Proportion of choices in the Allais common consequence tasks per treatment and stage.



**Table 9:** Multinomial probit regressions for the CC tasks

Choice pattern	Group vs. individual choices			Group vs. simulated choices		
	SS	RR	RS	SS	RR	RS
<i>stage2</i>	.02 (.02)	.08 (.05)	-.10* (.05)	.02 (.04)	.12 (.10)	-.13 (.11)
<i>stage3</i>	.06** (.03)	-.01 (.06)	-.06 (.06)			
<i>majority</i>	-.02 (.06)	-.04 (.07)	.07 (.07)	-.01 (.08)	-.03 (.12)	.04 (.12)
<i>unanimity</i>	-.04 (.06)	-.02 (.07)	.07 (.07)	-.15 (.10)	.03 (.13)	.12 (.12)
<i>stage2*majority</i>	-.10** (.05)	.03 (.07)	.07 (.08)	-.06 (.06)	.02 (.13)	.04 (.14)
<i>stage2*unanimity</i>	-.29*** (.07)	.25*** (.07)	.04 (.08)	-.08 (.05)	.18 (.12)	-.10 (.13)
<i>stage3*majority</i>	-.05 (.04)	.00 (.07)	.05 (.07)			
<i>stage3*unanimity</i>	-.05 (.06)	-.00 (.08)	.05 (.08)			
<i>No. of observations</i>		1481			350	
<i>Wald chi2</i>		86.83			32.94	
<i>p-value</i>		0.00			0.00	

*Note:* Reported numbers are the marginal effects at the means of covariates, followed by significance and clustered standard errors between brackets. The standard errors in the left three columns are clustered at the individual level, and those in the right three columns are clustered at the group level. Missing choices and SR patterns are excluded..

\* indicates significant at 10% (two-sided test)

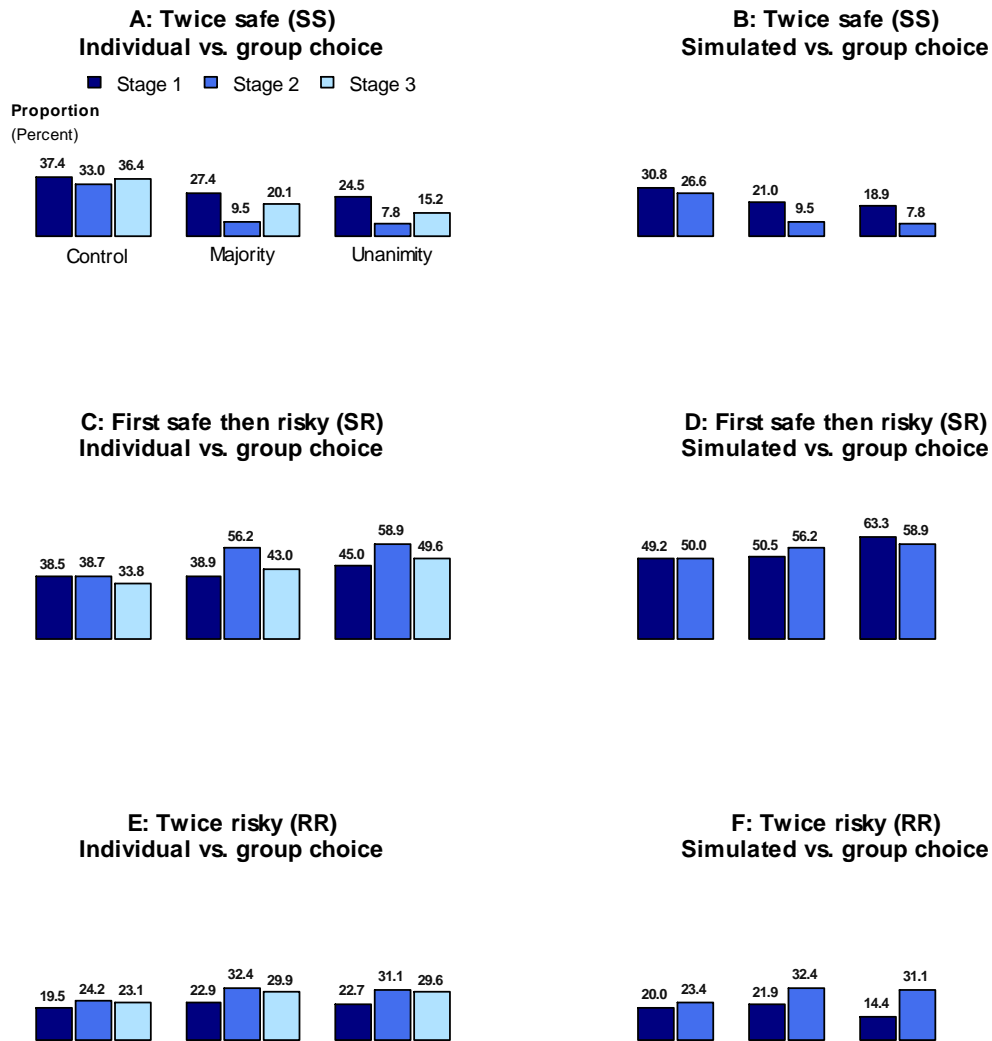
\*\* indicates significant at 5% (two-sided test)

\*\*\* indicates significant at 1% (two-sided test)

Table 9 shows the results of the multinomial probit regressions. Subjects became more risk averse during the experiment as indicated by the positive coefficient of stage 3 in the SS choices. Groups were more risk seeking than individuals: in stage 2, the prevalence of the SS pattern was less in the M- and U-treatments than in the control treatment (see model 1). The RR pattern was also more common in the U-treatment than in the control group in Stage 2 (model 3). However, the two-way interactions in stage 3 (*stage3\*majority* and *stage3\*unanimity*) were not significant and there was no evidence of communication effects. When comparing group choices with simulated choices, the treatment effects on the SS and RR patterns at stage 2 disappeared, confirming the absence of communication effects. The tendency to make riskier group decisions was thus mainly due to aggregation effects.

### 4.3. CR tasks

**Figure 3:** Proportion of choices in the Allais common ration tasks per treatment and stage.



In the CR tasks, we again found that about half of the subjects satisfied EU in the first stage (29% SS pattern, 22% RR pattern). This time we found the usual SR violation of EU (41%). We do not report the results about the infrequent RS pattern, because it led to estimation problems in one of the regressions (keeping the RS pattern did not affect the results of the other regression as can be seen in Online Appendix C).

As in the CC tasks, group choices tended to be more risk seeking than individual choices. However, this time the shift was from SS to the EU-inconsistent SR pattern and less to the EU-consistent RR pattern.

**Table 10:** Multinomial probit regressions for the CR tasks

Choice pattern	Group vs. individual choices			Group vs. simulated choices		
	SS	RR	SR	SS	RR	SR
<i>stage2</i>	-.04 (.03)	.05 (.04)	-.01 (.06)	-.03 (.04)	.03 (.06)	-.00 (.09)
<i>stage3</i>	-.00 (.03)	.05 (.04)	-.05 (.05)			
<i>majority</i>	-.07 (.06)	.05 (.07)	.02 (.08)	-.06 (.09)	.03 (.11)	.04 (.13)
<i>unanimity</i>	-.10* (.06)	.03 (.08)	.07 (.08)	-.09 (.09)	-.07 (.11)	.16 (.13)
<i>stage2*majority</i>	-.19 *** (.06)	.03 (.06)	.16** (.08)	-.10 (.08)	.06 (.08)	.05 (.12)
<i>stage2*unanimity</i>	-.19 *** (.06)	.04 (.07)	.14* (.08)	-.11 (.09)	.15* (.08)	-.04 (.12)
<i>stage3*majority</i>	-.08 (.06)	.01 (.06)	.07 (.08)			
<i>stage3*unanimity</i>	-.10* (.06)	.02 (.06)	.09 (.07)			
<i>No. of observations</i>		2202			505	
<i>Wald chi2</i>		53.82			24.70	
<i>p-value</i>		0.00			0.00	

*Note:* Reported numbers are the marginal effects at the means of covariates, followed by significance and clustered standard errors between brackets. The standard errors in the left three columns are clustered at the individual level, and those in the right three columns are clustered at the group level. Missing choices and RS patterns are excluded.  
\* indicates significant at 10% (two-sided test)  
\*\* indicates significant at 5% (two-sided test)  
\*\*\* indicates significant at 1% (two-sided test)

The multinomial probit regressions in Table 10 confirmed that the M- and U-treatments decreased the number of SS patterns and increased the number of SR patterns. These effects did not last in stage 3, suggesting that they were aggregation effects. This suggestion was confirmed by the comparison between the group choices and the simulated choices, in which these effects disappeared: the prevalence of the SS and SR patterns in the actual group

choices (stage 2 of the M- and U-treatments) did not differ from the prevalence of these patterns in the simulated choices.

In the regression comparing groups with simulated choices, there were marginally more RR-choices in stage 2 than in stage 1 for treatment U, suggesting that communication increased risk seeking. This was not observed in the regression comparing groups with individual choices. This result indicates that aggregation effects and communication effects had opposite effects on the proportion of RR choices. Communication effects led to an increase in RR choices, whereas aggregation effects reduced them. These effects could not be observed in the actual choices because the aggregation effects and communication effects were close in magnitude and cancelled out. It shows the added value of analyzing the simulated choices. That communication effects led to more risk seeking suggests that individual choices may be too risk averse and (some) more risk seeking may be rational. On the other hand, the effect was only modest and in contrast with the findings on NTSD, it did not persist in the third stage.

#### *4.4. Additional analysis*

We recorded the decision time at each stage. Table 11 reports the results of a linear regression of decision times on treatments and on stages. The M- and U-treatments took more time than the control treatment in stage 2, but they did not differ from each other ( $p=0.20$ ). Response time decreased for the second and third stages of the control treatment and we also observed that the response time was less in the third stage than in the first stage in the majority and the unanimity treatments.

**Table 11: Linear regression on decision time**

	stage2	-1.77*	(0.96)
	stage3	-2.73***	(0.96)
	majority	0.05	(0.86)
	unanimity	0.50	(0.89)
	stage2*majority	3.72***	(1.22)
	stage2*unanimity	5.16***	(1.26)
	stage3*majority	-0.27	(1.22)
	stage3*unanimity	-0.57	(1.26)
<i>Note:</i> Reported numbers are regression coefficients, followed by significance and standard errors. The unit of the dependent variable is minute.			
* indicates significant at 10% (two-sided test)			
** indicates significant at 5% (two-sided test)			
*** indicates significant at 1% (two-sided test)			

## 5. Conclusion

We disentangled communication effects and aggregation effects in group decisions. This allowed us to analyze the effects of unanimity and majority rules on intellectual and judgmental tasks under risk. Our results show that:

a) Both aggregation effects and communication effects occurred but these effects were stronger and occurred more often under the unanimity rule.

b) Aggregation effects were mixed and did not always lead to more rational choices.

Aggregation effects reduced violations of stochastic dominance, but they also reduced EU-consistent patterns in Allais' common ratio tasks, and they changed the distribution of EU-consistent choice patterns in Allais' common consequence task without affecting the overall proportion of EU-consistent choice patterns.

c) Communication effects favored the justifiable (rational) choices and had more impact in intellectual tasks than in judgmental tasks. When there was a clear argument for a particular choice, such as in the nontransparent stochastic dominance tasks, then communication effects could strongly increase the proportion of such choices in the group decisions. Communication effects led to more risk seeking in the common ratio



tasks (with marginal significance), but not in the common consequence tasks.

Communication effects increased rationality but they also increased decision times.

The separation of communication and aggregation effects introduced in this paper sheds new light on the pros and cons of group decision rules and on their differences with individual decisions. In particular, we can test whether these rules increase the rationality of group decisions, and have a lasting impact on individual decisions after the group process is over. Our results show that communication effects play an important role and deserve further study.

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